*concordia university*

# *annual report 1993-1994*

Concordia
UNIVERSITY

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# *annual report 1993-1994*

Concordia
UNIVERSITY

# *Table of Contents*


Message From the Chairman of the Board 1

Concordia at a Glance 1993 - 1994 2

Statistical Data 3

Senate 5

Board of Governors 6

Members of the Administration 8

Appointments 9

Honorary Degree Recipients 10

Deaths 10

Extract of the Financial Statements 11

Balance Sheet 12

Statement of Revenue and Expenses 13



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***Paul Hrasko***

# Message From the Chairman of the Board

With 26,000 students, 85,000 alumni, two campuses and more than 160 academic programmes, Concordia University is one of Canada's largest and most dynamic urban universities.

As it has for more than a century, Concordia — through its faculty and graduates — is working to improve the quality of life in Montréal, across Canada and around the world. Whether in the humanities, the pure and applied sciences, the social sciences or the fine arts, Concordians continue to make their mark in almost every field of endeavour.

This past year, for example, our faculty and graduates were nominated for three Genie Awards, Canada's highest achievement in film making; our computer scientists won industry backing for their research into the uses of artificial intelligence; a management programme was launched to assist black entrepreneurs; and studies were undertaken in everything from the causes of violence against women to the use of drama techniques to aid the handicapped.

As we made plans to celebrate our 20th anniversary in the fall of 1994, we saw reminders everywhere of the proud traditions of scholarship and community service that made Loyola College and Sir George Williams University so widely respected. That heritage provides inspiration for us in periods of growth; it also sustains us in periods of adversity.

This past year provided Concordia with more than its fair share of the latter. We faced a degree of scrutiny that was unparalleled in Canadian academe. Positive change will result from the experience, however, and the lessons learned will serve us well as we carry out our twofold mission of teaching and research.

With the support of our faculty, students, and staff, our graduates and members of the external community, Concordia will continue to prosper and develop.

R. K. Groome

Reginald K. Groome, O.C.
Chairman
Board of Governors

Concordia has two campuses: one in downtown Montréal (Sir George Williams); the other in a residential setting in the city's west end (Loyola). Programmes are offered through four Faculties (Arts and Science, Commerce and Administration, Engineering and Computer Science, and Fine Arts) and a School of Graduate Studies.

| | Female | Male | Total |
|---|---|---|---|
| **Undergraduate Students** | **11,624** | **10,619** | **22,243** |
| Full-Time | 5,994 | 6,046 | 12,040 |
| Part-Time | 5,630 | 4,573 | 10,203 |
| **Graduate Students** | **1,654** | **1,985** | **3,639** |
| Full-Time | 996 | 1,286 | 2,282 |
| Part-Time | 658 | 699 | 1,357 |
| **Total Students** | **13,278** | **12,604** | **25,882**[1] |
| Graduate Scholarships Awarded | * | * | 305[2] |
| Undergraduate Scholarships Awarded | * | * | 610[3] |
| Degrees Granted | 2,291 | 2,031 | 4,322[4] |
| **Faculty Members** | **680** | **1,242** | **1,922** |
| Full-Time | 181 | 540 | 721 |
| Limited-Term Appointment | 46 | 55 | 101 |
| Part-Time | 453 | 647 | 1,100[5] |
| **Professional Librarians** | **25** | **6** | **31** |
| **Permanent Support Staff**** | **751** | **573** | **1,324** |
| **Total Employees** | **1,456** | **1,821** | **3,277**[5] |
| **Alumni/Alumnae** | | | **85,000** |
| Operating Expenses[6] | | | $191,598,762 |
| Research Grants and Contracts | | | $17,321,481 |
| Other Restricted Expenses[7] | | | $3,624,193 |
| Items in Library Collection | | | 2,206,403[8] |
| **Number of Buildings** | | | **75** |
| Loyola Campus | | | 36 |
| Sir George Williams Campus | | | 39 |

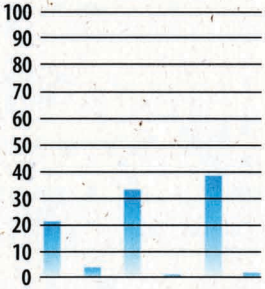
*Unavailable ** Excluding all contract employees

1. Including 963 International Students 2. These include grants from federal and provincial agencies, and Concordia graduate Fellowships. 3. These include Entrance, In-Course and External Scholarships and/or Bursaries, Canada Scholars and Levitt Family Foundation Scholarships. 4. Including diplomas and certificates. 5. Excluding faculty in Continuing Education. 6. Excluding research grants and contracts, and other restricted expenses. 7. Including accounts held in trust and scholarships, fellowships and other endowments. 8. Includes catalogued monograph volumes, bound and complete unbound serial volumes, volume equivalents for documents and for technical reports, and volume equivalents for microfilm and microfiche items.

## Personnel

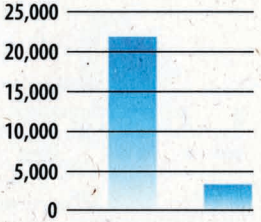
| | | Female | Male | Total | % |
|---|---|---|---|---|---|
| Faculty: | Full-Time | 181 | 540 | 721 | 22.0 |
| | Limited Term | 46 | 55 | 101 | 3.1 |
| | Part-Time* | 453 | 647 | 1,100 | 33.6 |
| Professional Librarians | | 25 | 6 | 31 | 0.9 |
| Support Staff: | Permanent Full-Time | 720 | 565 | 1,285 | 39.2 |
| | Permanent Part-Time | 31 | 8 | 39 | 1.2 |
| **Total** | | **1,456** | **1,821** | **3,277** | **100.0** |

** Excluding faculty in Continuing Education*



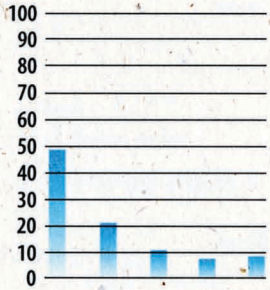

## Student Enrolment - Fall 1993

| Level | Full-Time | Part-Time | Total |
|---|---|---|---|
| Undergraduate | 12,040 | 10,203 | 22,243 |
| Graduate | 2,282 | 1,357 | 3,639 |
| **Total** | **14,322** | **11,560** | **25,882** |

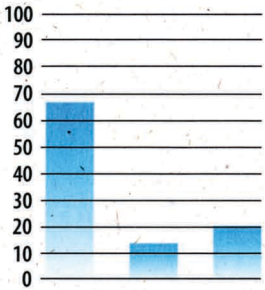



## Enrolment Breakdown

| Faculty | Total | % |
|---|---|---|
| Arts and Science | 12,819 | 49.5 |
| Commerce and Administration | 5,492 | 21.3 |
| Engineering and Computer Science | 2,846 | 11.0 |
| Fine Arts | 2,237 | 8.6 |
| Independent | 2,488 | 9.6 |
| **Total** | **25,882** | **100.0** |

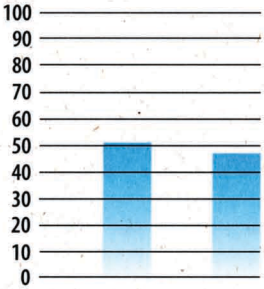


## Enrolment Breakdown

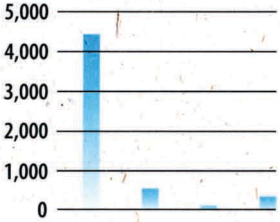



| Language | Total | % |
|---|---|---|
| English* | 17,108 | 66.1 |
| French | 3,496 | 13.5 |
| Other | 5,278 | 20.4 |
| **Total** | **25,882** | **100.0** |

** 85 students with "unspecified language" have been included in "English" category*

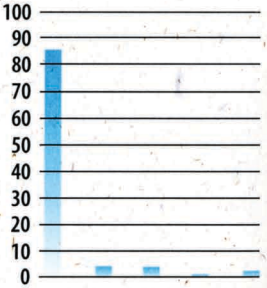



| Gender | Total | % |
|---|---|---|
| Female | 13,278 | 51.3 |
| Male | 12,604 | 48.7 |
| **Total** | **25,882** | **100.0** |




| Degrees Awarded | |
|---|---|
| Bachelors/Baccalaureates | 3,448 |
| Masters/Magisteriates | 502 |
| Doctorates | 47 |
| Others* | 325 |
| **Total** | **4,322** |

** Includes Certificates and Diplomas*




## Geographical Origin of Students

| | Total | % |
|---|---|---|
| Montréal | 22,399 | 86.5 |
| Other Regions in Québec | 1,253 | 4.8 |
| Other Provinces and Territories | 1,200 | 4.6 |
| Unspecified Locations in Canada | 67 | 0.4 |
| Outside Canada | 963 | 3.7 |
| **Total** | **25,882** | **100.0** |

**Regular Voting Members**

*Patrick Kenniff (Chair)*
Rector and Vice-Chancellor

*Rose Sheinin (Vice-Chair)*
Vice-Rector, Academic

*Martin Kusy*
Dean, School of Graduate Studies

*Robert Parker*
Dean, Fine Arts

*Christopher Ross*
Dean, Commerce and Administration

*Donat Taddeo*
Dean, Engineering
and Computer Science

*Gail Valaskakis*
Dean, Arts and Science

**Faculty Representatives**

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Fine Arts

*Mohsen Anvari*
Commerce and Administration

*Gerald Auchinachie*
Arts and Science

*Ulrike de Brentani*
Commerce and Administration

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Arts and Science

*David Cheeke*
Arts and Science

*John Drysdale*
Arts and Science

*Douglas Hamblin*
Engineering and Computer Science

*William Knitter*
Arts and Science

*Lawrence Kryzanowski*
Commerce and Administration

*Sheila McDonough*
Arts and Science

*Sean McEvenue*
Arts and Science

*Mohamed Osman*
Engineering and Computer Science

*Robert Pallen*
Arts and Science

*Hormoz Poorooshasb*
Engineering and Computer Science

*Elizabeth Saccà*
Fine Arts

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Arts and Science

*Jerry Tomberlin*
Commerce and Administration

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*Perdur Subramanya*

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*Philip Dalton*
Arts and Science

*Tarek El Naggar*
Engineering and Computer Science

*Marika Giles*
Arts and Science

*Raymond Hall*
Commerce and Administration

*Christopher Healey*
Fine Arts

*Kyla Henriksen*
Arts and Science

*Heather McLeod*
Fine Arts

*Ramy Sedra*
Commerce and Administration

*Stanley Yee*
Engineering and Computer Science

**Regular Non-Voting Members**

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and Finance

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Vice-Rector, Services

*Bérengère Gaudet*
Secretary-General

*Tien Bui*
Associate Vice-Rector,
Academic, Research

*Barbara MacKay*
Associate Vice-Rector,
Academic, Curriculum
and Planning

**Permanent Observers**

*Donald Boisvert*
Associate Vice-Rector, Services,
Student Life

*Roy Bonin*
Director, University Libraries

*Mary Brian*
Director, Centre for Mature
Students

*Jack Fearnley*
Director, Computing Services

*Bruce Smart*
University Registrar

**Secretary of Senate**

*John Noonan*

*Eric H. Molson*
Chancellor
*(Ex-officio)*
Chairman of the Board
The Molson Companies Limited

*Reginald K. Groome*
Chairman
Special Advisor to the President
Canadian Pacific Hotels and Resorts

*Sr. Eileen McIlwaine*
Vice-Chairwoman
President
Marianopolis College

*Claude Taylor*
Vice-Chairman
Director and Chairman Emeritus
Air Canada

*Patrick Kenniff*
Rector and Vice-Chancellor
*(Ex-officio)*

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Community Representative
Chairman
St. James Financial Corporation

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Community Representative
Managing Partner
Greater Montreal Financial Services

*Dominic D'Alessandro*
Community Representative
President and C.E.O.
Manulife

*Marianne Donaldson*
Community Representative
Senior Partner
Rourke, Lizotte, & Associates

*John N. Economides*
Alumni Representative
J.N. Economides and Associates

*Leonard Ellen*
Community Representative
Chairman
Leonard Ellen Canada Inc.

*P. André Gervais*
Community Representative
Chairman and Senior Partner
Mackenzie Gervais Advocates

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Community Representative
President
Ringold Enterprises Ltd.

*Peter Howlett*
Community Representative
President
Montorsan Holdings Ltd.

*Paul Ivanier*
Community Representative
President and C.E.O.
Ivaco Inc.

*A. Frank Knowles*
Community Representative
Director Emeritus
Power Corporation of Canada

*Ron Laughlin*
Alumni Representative
Sales Manager
Sunlife of Canada

*Ronald Lawless*
Community Representative
Retired President and C.E.O.
Via Rail (Canada) Inc. and
Canadian National Railways

*George F. Lengvari*
Community Representative
Senior Partner
Lengvari Braman Advocates

*Donald W. McNaughton*
Community Representative
Business Consultant

*Richard Renaud*
Community Representative
Vice-Chairman
Benvest Capital Inc.

*Miriam Roland*
Community Representative
President
Tall-J Investments Ltd.

*Humberto Santos*
Community Representative
President and C.E.O.
Desjardins Laurentian Financial
Corporation

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Community Representative
Retired President and C.E.O.
Domtar Inc.

*Brian Steck*
Community Representative
Chairman and C.E.O.
Nesbitt Thomson Inc. and
Vice-Chairman, Bank of Montreal

*William W. Stinson*
Community Representative
Chairman and C.E.O.
Canadian Pacific Ltd.

*Manon Vennat*
Community Representative
Chairman and Managing Director
SpencerStuart & Associates
(Canada) Ltd.

*Susan Woods*
Community Representative
Royal Lepage Real Estate Services Ltd.

*Tannis Arbuckle-Maag*
Faculty Representative
Department of Psychology

*Michael Brian*
Faculty Representative
Department of English

*Gerald Gross*
Faculty Representative
Department of Theatre

*Henry Habib*
Faculty Representative
Department of Political Science

*Mohamed Osman*
Faculty Representative
Department of Mechanical
Engineering

*Peter Pitsiladis*
Faculty Representative
Department of Management

*Cecile Sly*
Graduate Students' Representative
Graduate Students' Association

*Philip Dalton*
Undergraduate Representative
Concordia University
Students' Association

*Lana Grimes*
Undergraduate Representative
Concordia University
Students' Association

*Ramy Sedra*
Undergraduate Representative
Commerce and Administration
Students' Association

*Stanley Yee*
Undergraduate Representative
Engineering and Computer Science
Students' Association

*Susan O'Connell*
Administrative and Support
Staff Representative
Department of Education

**Non-Members with Speaking Privileges**

*Rose Sheinin*
Vice-Rector, Academic

*Maurice Cohen*
Vice-Rector,
Institutional Relations and Finance

*Charles Bertrand*
Vice-Rector, Services

*Bérengère Gaudet*
Secretary-General
Secretary to the Board

**Office of the Rector**

*Patrick Kenniff*
Rector and Vice-Chancellor

*Maureen Habib*
Executive Assistant to the Rector

*Hugh Brodie*
Assistant to the Rector

*Elizabeth Morey*
Director, Special Projects

*Marguerite Bodnar*
Administrative Assistant to the Rector

*Suzanne Belson*
Ombudsperson

*Kathleen Perry*
Acting Advisor to the Rector on the Status of Women

**Office of the Vice-Rector, Academic**

*Rose Sheinin*
Vice-Rector

*Tien Bui*
Associate Vice-Rector, Research

*Barbara MacKay*
Associate Vice-Rector, Curriculum & Planning

*Martin Kusy*
Dean, School of Graduate Studies

*Robert Parker*
Dean, Fine Arts

*Christopher Ross*
Dean, Commerce and Administration

*Donat Taddeo*
Dean, Engineering and Computer Science

*Gail Valaskakis*
Dean, Arts and Science

*Erica Besso*
Director, Research Services

*Mary Brian*
Director, Centre for Mature Students

*Richard Diubaldo*
Director, Continuing Education and Acting Director, Off-Campus and Distance Education

*John Fiset*
Coordinator, Teacher Training and Certification

*Bruce Mabley*
Director, Council for International Academic Cooperation

*Graham Martin*
Principal, Institute for Cooperative Education

*Pat Rae*
Director, Faculty Personnel Office

*Olivia Rovinescu*
Director, Lacolle Centre

*Ronald Smith*
Director, Learning Development Office

*Angela Wilson Wright*
Assistant to the Vice-Rector

**Office of the Vice-Rector, Institutional Relations and Finance**

*Maurice Cohen*
Vice-Rector

*Harald Proppe*
Associate Vice-Rector

*Joy Bennett*
Associate Vice-Rector

*Christopher Hyde*
Director, University Advancement and Associate Vice-Rector, Institutional Relations

*Michael Hainsworth*
Director, Marketing Communications

*Jean-Paul Lauly*
Treasurer

*Garry Milton*
Director, Institutional Planning and Research

*Ted Nowak*
Director, Internal Audit

*Susan O'Reilly*
Director, Human Resources

*Kathleen Perry*
Coordinator, Employment Equity

*Sally Spilhaus*
Sexual Harassment Officer

*Ann Vroom*
Director, Alumni Affairs

*Ken Whittingham*
Director, Public Relations

*Maria Paradiso*
Assistant to the Vice-Rector

**Office of the Vice-Rector, Services**

*Charles Bertrand*
Vice-Rector

*Max Barlow*
Associate Vice-Rector, Physical Environment

*Donald Boisvert*
Associate Vice-Rector, Student Life

*Roy Bonin*
Director, Libraries

*John Bryson*
Director, Maintenance

*Michel Bujold*
Director, Security

## Members of the Administration (continued)

*Roger Côté*
Director, Financial Aid and Awards

*Brian Counihan*
Dean of Students

*Michael Di Grappa*
Director, Administrative Services

*Yves Gilbert*
Director, Utilities and Energy Conservation

*Sup Mei Graub*
Director, Counselling and Development

*Jack Fearnley*
Director, Computing Services

*Marc Frigault*
Director, Space Planning and Development

*Ann Kerby*
Director, Advocacy and Support Services

*Serge Losique*
Director, Conservatory of Cinematographic Art

*Cyril Macdonald*
Director, Supply and Services

*Susan Magor*
Director, Environmental Health and Safety

*Frank Papineau*
Senior Advisor to Associate Vice-Rector, Physical Environment

*Mark Schofield*
Director, Audio Visual

*Bruce Smart*
University Registrar and Director, Student Administrative Services

*Nancy Torbit*
Director, Health Services

*Rick Young*
Director, Construction Services

*Harry Zarins*
Director, Recreation and Athletics

*Shirley Maynes*
Assistant to the Vice-Rector

**Office of the Secretary-General**

*Bérengère Gaudet*
Secretary-General

*Bram Freedman*
Legal Counsel

*Ghislaine Daoust*
Director, Translation Services

*Nancy Marrelli*
Director of Archives

*John Noonan*
Secretary of Senate

*Marie-Andrée Robitaille*
Acting Code Administrator and Executive Assistant to the Secretary-General

*Amely Jurgenliemk*
Assistant to the Secretary-General

## Appointments

**Appointment to the Rank of Professor Emeritus**

*Alan Adamson*
History

*Wynne Francis*
English

*Paul Widdows*
Classics

**Appointment to the Rank of Professor**

*Geoffrey Adams*
History

*Charles Barton*
Modern Languages and Linguistics

*William Byers*
Mathematics and Statistics

*Richard Guy*
Centre for Building Studies

*Pierre L'Hérault*
Études françaises

*Osama Moselhi*
Centre for Building Studies

*Cleveland Patterson*
Finance

*Ira Robinson*
Religion

*Roland Wills*
Decision Sciences and Management Information Systems

**Appointment Posthumously to the Rank of Professor**

*A. Jaan Saber*
Mechanical Engineering

**Appointment to the Rank of Associate Professor**

*Waizuddin Ahmed*
Mechanical Engineering

*Ibrahim Aly*
Accountancy

*Meral Buyukkurt*
Decision Sciences and Management Information Systems

*Andrea Fairchild*
Art Education

## Appointments (continued)

*David Ford*
Computer Science

*Brian Foss*
Art History

*José Garrido*
Mathematics and Statistics

*Luc Alain Giraldeau*
Biology

*Pawel Gora*
Mathematics and Statistics

*Gerard Gouw*
Mechanical Engineering

*Fairborz Haghighat*
Centre for Building Studies

*Janice Helland*
Art History

*Annama Joy*
Marketing

*George Kanaan*
Accountancy

*Jeong Kim*
Accountancy

*Danielle Morin*
Decision Sciences and
Management Information Systems

*Marguerite Mendell*
School of Community and
Public Affairs

*Christophe Potworowski*
Theology

*Lixin Tao*
Computer Science

*Annette Teffeteller*
Modern Languages and Linguistics

*Bruno Villata*
Modern Languages and Linguistics

*Mohammed Zaheeruddin*
Centre for Building Studies

**Appointment to the Rank of Senior Librarian**

*Louise Carpentier*
R. Howard Webster Library

**Appointment to the Rank of Associate Librarian**

*Irene Puchalski*
Fine Arts Slide Library

**Appointment to Librarian II**

*Christopher Bober*
Georges P. Vanier Library

*Margaret Hume*
R. Howard Webster Library

*Dubravka Kapa*
R. Howard Webster Library

## Honorary Degree Recipients

*Matthew Barret*
Chairman and CEO
Bank of Montréal

*Thomas R. Berger*
Lawyer and Human Rights Activist

*The Right Honorable Joe Clark*
Former Prime Minister of Canada

*Thérèse Gouin Décarie*
Developmental Psychologist

*Otto Joachim*
Composer

*John McCarthy*
Computer Scientist

*Jean Pigott*
Chairman
National Capital Commission

*Sr. Margaret Power*
Social Activist

*Mildred Helfand Ryerson*
Occupational Therapist and
Social Activist

*Huguette Tourangeau*
Opera Singer

*Ben Weider*
Physical Fitness Entrepreneur and
Business Leader

## Deaths

*Michael Thoms*
R. Howard Webster Library

*Roch Lalonde*
Maintenance Operations

## *Extract of the Financial Statements*

The Members of the Corporation
Concordia University

We have audited the balance sheet of Concordia University as at May 31, 1994 and the statements of revenue and expenses and of changes in funds balances for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the University as at May 31, 1994 and the results of its operations and the changes in the funds balances for the year then ended in accordance with accounting principles, as set out in Note 1 to the financial statements*.

Samson Bélair Deloitte & Touche
Chartered Accountants

October 14, 1994
Montréal, Québec

**The complete set of audited financial statements for the year ended May 31, 1994 is available upon request at Concordia University's Treasury Office and the Office of the Secretary-General.*

## *Balance sheet* [as at May 31, 1994]

| Assets | 1994 | 1993 (Restated) |
|---|---|---|
| **Operating fund** | | |
| *Unrestricted* | | |
| Accounts receivable | $ 3,234,404 | $ 3,729,254 |
| Due from Province of Québec | — | 41,000 |
| Inventories | 1,698,794 | 1,775,542 |
| Deferred charges and prepaid expenses | 3,343,623 | 2,692,352 |
| Due from capital fund | 44,214,397 | 74,494,138 |
| | **$ 52,491,218** | $ 82,732,286 |
| **Capital fund** | | |
| Due from Province of Québec | $37,042,662 | $ 62,571,684 |
| Fixed assets | 271,578,733 | 255,527,235 |
| Due from restricted funds | — | 3,775,378 |
| | **$ 308,621,395** | $ 321,874,297 |
| **Restricted funds** | | |
| Cash | $ 47,549 | $ 755,419 |
| Marketable securities, at cost *(market value $10,633,688; 1993 - $7,773,355)* | 10,725,842 | 7,645,500 |
| Accounts receivable | 4,509,655 | 4,763,814 |
| Due from operating fund | 14,707,416 | 19,910,524 |
| | **$ 29,990,462** | $ 33,075,257 |

Approved by the Board

.....Governor .....Governor

| Liabilities | 1994 | 1993 (Restated) |
|---|---|---|
| **Operating fund** | | |
| *Unrestricted* | | |
| Bank overdraft | $ 4,519,508 | $ 6,663,053 |
| Bank loans | 59,537,000 | 78,917,000 |
| Accounts payable and accrued liabilities | 5,080,919 | 6,603,042 |
| Unearned revenue | 3,020,692 | 5,339,515 |
| Due to restricted funds | 14,707,416 | 19,910,524 |
| Appropriations | 1,336,588 | 1,045,403 |
| Accumulated operating deficit | (35,710,905) | (35,746,251) |
| | **$ 52,491,218** | $ 82,732,286 |
| **Capital fund** | | |
| Long-term debt | $125,525,164 | $87,696,995 |
| Due to operating fund | 44,214,397 | 74,494,138 |
| Capital equity | 138,881,834 | 159,683,164 |
| | **$ 308,621,395** | $ 321,874,297 |

*Continued on next page*

## *Balance sheet* [as at May 31, 1994] *(continued)*

| **Liabilities** *(continued)* | **1994** | **1993** *(Restated)* |
|---|---|---|
| **Restricted funds** | | |
| Accounts payable and accrued liabilities | $ 733,110 | $ 856,096 |
| Due to capital fund | — | 3,775,378 |
| Designated funds | 5,584,020 | 6,164,156 |
| Capital campaigns | 2,262,930 | 1,743,513 |
| Annual giving | 1,610,789 | 1,500,412 |
| Endowments - fellowships and scholarships | 5,742,012 | 4,994,194 |
| Endowments - other | 2,736,883 | 2,708,396 |
| Research funds | 11,320,718 | 11,333,112 |
| | **$ 29,990,462** | $ 33,075,257 |

## *Statement of revenue and expenses* [year ended May 31, 1994]

| **Revenue** | **1994** | **1993** *(Restated)* |
|---|---|---|
| **Operating fund** | | |
| *Unrestricted* | | |
| University | | |
| Tuition fees | $ 28,591,565 | $ 25,715,305 |
| Province of Québec operating grants | 139,503,000 | 142,696,000 |
| Academic material fee | 1,902,435 | 1,898,354 |
| Miscellaneous fees and other income | 2,810,780 | 3,196,557 |
| | **172,807,780** | 173,506,216 |
| Continuing education | **3,071,517** | 2,894,149 |
| Student services | **5,012,822** | 4,429,748 |
| Ancillary services | | |
| Bookstores | 7,588,804 | 6,980,544 |
| Residences and food services | 572,660 | 626,394 |
| Printing and reproduction services | 2,773,633 | 2,684,208 |
| Parking | 98,077 | 118,302 |
| | **11,033,174** | 10,409,448 |
| | **191,925,293** | 191,239,561 |
| **Restricted funds** | | |
| Designated funds | 2,205,149 | 1,992,143 |
| Scholarships, fellowships and other endowments | 1,419,044 | 1,208,727 |
| Assisted research grants | 17,321,481 | 16,130,919 |
| | **20,945,674** | 19,331,789 |
| **Total revenue** | **$ 212,870,967** | $ 210,571,350 |

*Continued on next page*

## *Statement of revenue and expenses* [year ended May 31, 1994] *(continued)*

| **Expenses** | **1994** | 1993 *(Restated)* |
|---|---|---|
| **Operating fund** | | |
| *Unrestricted* | | |
| University | | |
| Academic | $ 107,773,730 | $ 106,267,249 |
| Library | 10,620,449 | 10,640,413 |
| Audio-visual | 2,140,592 | 2,093,719 |
| Computer centre | 6,077,442 | 6,050,761 |
| | **126,612,213** | **125,052,142** |
| Administration | 21,020,876 | 21,371,002 |
| Operational services | 14,999,217 | 15,030,226 |
| Rented facilities | 7,101,441 | 8,619,262 |
| Interest expense, net | 1,041,650 | 864,454 |
| Extraordinary item | 1,575,697 | 1,583,725 |
| | **172,351,094** | **172,520,811** |
| Continuing education | **2,935,050** | 2,827,763 |
| Student services | **5,140,606** | 4,426,068 |
| Ancillary services | | |
| Bookstores | 7,267,051 | 6,807,823 |
| Residences and food services | 1,131,229 | 1,114,255 |
| Printing and reproduction services | 2,638,128 | 2,480,961 |
| Parking | 135,604 | 152,628 |
| | **11,172,012** | **10,555,667** |
| | **191,598,762** | **190,330,309** |
| **Restricted funds** | | |
| Designated funds | 2,205,149 | 1,992,143 |
| Scholarships, fellowships and other endowments | 1,419,044 | 1,208,727 |
| Assisted research grants | 17,321,481 | 16,130,919 |
| | **20,945,674** | **19,331,789** |
| **Total expenses** | **212,544,436** | **209,662,098** |
| Excess of revenue over expenses before the following item | **326,531** | 909,252 |
| Appropriations | **291,185** | 316,596 |
| **Excess of revenue over expenses** | **$ 35,346** | $ 592,656 |